

FORM NO. 241  
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REPLACES FORM 35-8  
WHICH MAY BE USED.

(47)

Central Intelligence Agency



Washington, D.C. 20505

5 DEC 1983

MEMORANDUM FOR: Director, Intelligence Community Staff

SUBJECT: CIA Updates to Budget Submissions

REFERENCE: Your Memorandum, dated 29 November, Same Subject.

1. I agree that all data necessary to defend our budget requests must be easily and readily available for that purpose. I think that you also would agree that the amount of information in the 15 September submission is massive. Nonetheless, we have computer systems in place and have always been able to marshal the necessary management effort to assure that the 15 September submission is both accurate and on time.

2. The issue at hand seems to be how long the level of detail required for the 15 September submission should be maintained and updated. For a considerable time now, we have organized our budget process around the major premise that CPB, with its incremental packaging and ranking, has its principal value in the formulation of our budget and is not used after we have a Presidential decision. By design, the Congressional Budget Submission does not provide the same detail by level or individual out-years that we provide to the IC Staff and OMB. I continue to believe that this is a proper strategy.

3. Of course, we can put in place whatever system is required to respond to necessary data requirements. Toward this end, we have under way efforts to review and modify the financial systems that support the program and budget process. However, rather than simply provide data because a computer system can accommodate it, I believe we need to take a hard look at what data is really needed. To update the 15 September submission continuously (i.e., object class and target by level for 7 years) for each iteration of the budget process is, I believe, unnecessarily burdensome and of marginal utility. I doubt seriously whether this level of detail is helpful in resolving either policy or technical issues and suggest that once the 15 September submission displays are generated, aggregative estimations may serve equally well for decision purposes.



4. I have asked the Comptroller to work with your staff to determine precisely what elements of data you need for the various presentations that you make to the President and the Congress. I can assure you that we will make every effort to provide whatever data is necessary for successful defense of our resource requests.

STAT



Executive Director

SUBJECT: CIA Updates to Budget Submissions

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